

# **HUMAN-AI COLLABORATION IN DECISION- MAKING, CREATIVITY, AND PRODUCTIVITY: A SYSTEMATIC REVIEW**



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# Human-AI Collaboration in Decision-Making, Creativity, and Productivity: a Systematic Review

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## Abstract

Along with this in-depth study, another is currently being conducted on how humans and AI work together to improve output, innovation, and decision-making. As artificial intelligence is brought into more businesses, discussions about the expected pros and cons of these relationships are growing, stressing how essential ethics and user education are for understanding the human factors that make cooperation work. Using case studies and other qualitative research methods, this study examines the significant benefits of having humans and AI live together, such as better decision-making, creativity, and productivity. I also discuss moral issues like moral responsibility and openness in AI decision-making. This piece aims to how lawmakers, business leaders, and teachers the best ways to combine human and artificial intelligence work, leading to a fairer and more efficient future for work.

**Keywords:** Artificial Intelligence, Education, Collaboration, Creativity, Human, Productivity, Skills

## INTRODUCTION

Several people are excited about AI because it can alter how businesses, schools, and hospitals operate. Artificial intelligence is used to help people and to hurt them. AI is getting harder and harder for people to control, a worry that goes beyond moral issues and job loss. Li et al. (2024) and McGuire et al. (2024) think that teaching people how to live with AI would help solve issues and ensure that AI develops in a way that benefits everyone.

Both companies and neighborhoods can benefit and lose from local AI. Most people use artificial intelligence (AI) these days, which has changed many things people do. These people work in business and government and AI has become much more important in management jobs than people used to have in the last few years. These things also make people think about the skills and jobs they will need to do well in this new setting (Sowa et al., 2021). According to Hitsuwari et al. (2023), this is very important in the arts and for people who value creativity and uniqueness.

Most people think that AI and people could work together, but people need to learn how to make it more possible. Most studies on AI and its use have been done to improve technology. As Jain et al. (2023) say, only a few studies have been done on what makes these relationships work well or poorly. It is essential to examine how AI systems change how people think, make decisions, and build things (Fragiadakis et al., 2024; Razmerita et al., 2022). Many individuals do not

comprehend how AI could alter values. AI systems that help people instead of hurting them should be easy to write and program, say Rezwana and Hwang (2023).

This study aims to fill these gaps by looking closely at how humans and AI work together in many areas, such as making decisions, being creative, and being productive. This study will help create best practices for incorporating AI into human work processes ethically and practically, and it will include everyone by putting together ideas from many different sources. The study's results will benefit lawmakers, business leaders, and teachers who must figure out how to use AI in their fields. Anchored on the ideas of Beghetto (2023) and Gabriel et al. (2023), the main goal of this study is to learn more about how people and AI can work together to solve some of the most critical global and local problems of our time.

## Problem Statement

The quick spread of Artificial Intelligence (AI) into many fields has caused significant changes in how work is done and choices are made. Although working together between AI and humans could be helpful, we still need to learn how to make the most of these interactions to boost productivity, creativity, and decision-making while upholding moral standards. Another issue is that there needs to be complete models considering human factors necessary for AI to work well with humans, especially in situations where imagination and insight are critical. This study wants to look into how hard it is for humans and AI to work together, find problems, and devise ways to fix them

so that AI can do what humans need it to do in various work settings.

### Limitations

One must call attention to several problems in this work. The study concentrated on certain businesses and situations, so the results might only be pertinent in some fields. Moreover, because artificial intelligence proliferates, the results may change depending on new developments. Using artificial intelligence, the study also uses complete qualitative data, which may only display part of the many contexts or points of view. Not least of all, the volume of people ready to share their artificial intelligence experiences might limit the study. A biased group might, therefore, come off the outcome.

### Methodology

The study used qualitative research to investigate how people and AI work together in different settings. Systematic reviews were used to get rich, contextualized data on how people and teams worked with AI systems. The qualitative method lets us learn more about people's feelings, thoughts, and problems when they work with AI. Using theme analysis, the data revealed notable patterns and ideas suggesting a direction for developing ideal models to integrate artificial intelligence efficiently. This approach provides a whole picture of the advantages and drawbacks of these alliances as it helps one to see how complex and subjective interactions between people and artificial intelligence are.

## RESULTS AND DISCUSSION

Using Artificial Intelligence (AI) to help people with different jobs has dramatically changed how work is done in many fields. How people and AI programs work together becomes increasingly important as AI improves. This review looks at how humans and AI work together now, focusing on making decisions, being creative, and getting things done. It examines many academic pieces to determine these partnerships' pros, cons, and future directions.

### People and AI work together to make decisions

Much research has been done on how humans and AI can work together to make decisions, especially in management and practical settings. In 2023, Jain, Garg, and Khara discuss how actual work design can help people and AI systems better make decisions

together. According to them, a well-organized workplace can help people make better and more efficient decisions. Sowa, Przegalinska, and Ciechanowski (2021) also discuss the role of cobots (collaborative robots) in knowledge work. They stress that AI could help managers by giving them data-driven ideas that help them make better decisions. Xu et al. (2020) distinguish between artificial intelligence and improved intelligence. They say that AI systems should be made to help people make decisions, not take their place. They explain how working with AI can help make better business choices by blending human instincts with AI's logical skills.

### Humans and AI Working Together to Be Creative

Many studies are being done on how people and AI can work together to make things. Hitsuwari et al. (2023) investigate whether working with AI can make things more creative, especially in art. Their research into how beautiful AI-generated haiku poems are shows that even though AI can make creative things, humans still need to make them more creative and emotionally powerful. Beghetto (2023) discusses "possibility thinking" in cooperation between humans and AI. He says that AI can help humans be more creative by giving them new ideas and views that they might not have thought of on their own. McCormack et al. (2020), who discuss design factors for real-time teamwork with creative AI, agree with this viewpoint. They stress how vital co-creation and user involvement are for developing new ideas. Dave, Mandvikar, and Engineer (2023) also discuss how AI affects innovation. They discuss the idea of "augmented intelligence" and make the case that AI can make people more creative by giving individuals and groups tools and resources to strengthen their creative skills.

### Humans and AI Working Together to Get Things Done

Another critical area of study is the role of AI in making work more productive. In 2024, Fragiadakis et al. published a study and quantitative framework for analyzing teamwork between humans and AI. They focused on how AI systems can be built to be as productive as possible while still putting people first. Their results show that AI skills must align with human wants and goals for cooperation to work.

Gabriel et al. (2023) discuss the long-term planning needed to use AI in output. They stress that human factors like trust and openness are essential for AI to work well in the workplace. Furthermore, Li et al.

(2024) stress the importance of these human factors by saying that advanced AI systems need to consider them to get the best results when working with humans. Khakurel and Blomqvist (2022) thoroughly examine how AI can help human teams. As a result of AI-enhanced output, they find both possibilities and concerns. These include confidence, liberty, and how AI could help or hurt team relations.

### Problems and Moral Points to Think About

There are clear benefits to working together with AI, but some problems and moral issues need to be dealt with. Metcalfe et al. (2021) warn of the dangers of oversimplifying systems in human-AI partnerships. It happens when the complexity of human decision-making and creativity is not considered, leading to less-than-ideal results. Razmerita, Brun, and Nabeth (2022) look into how trustworthy it is for humans and AI to work together, focusing on the need for AI systems that are clear and trustworthy for users. Hwang (2023) also discusses ethics issues, highlighting the importance of balancing social experience in human-AI teamwork to create workplaces open to everyone and full of new ideas. There is a worry that AI could make current inequality worse. This worry needs to be handled so that AI can help everyone.

### How to Go Forward

The future of working with AI is making highly advanced systems that align with people's wants and needs. McGuire et al. (2024) say that co-creation and self-efficacy are important in creative partnerships with AI. They also say that giving people the tools to use AI systems well will be very important for future success. Rezwana (2023) supports the creation of moral and interesting artificial intelligence companions that give people's well-being and creativity first attention. This strategy meets Vedamuthu's (2020) need for AI systems, allowing people to cooperate and make difficult decisions. Working with AI has much promise in many areas, such as making decisions, being creative, and getting things done. To fully achieve this promise, however, we must first deal with the problems and moral issues that come with using AI. In the future, researchers should work on making AI systems that are open, reliable, and made with people's wants in mind. In this digital age, we can open up new ways to be innovative and productive by making it easier for people and AI to work together.

### Discussion

The study examined how humans and AI work together in various professional settings. It provided important information about how these exchanges happen and what makes them work or not. Talked about among people from all backgrounds, their experiences underlined the benefits and disadvantages of working with artificial intelligence systems. The outcomes draw attention to the challenges in artificial and human intelligence working together. They stress that while artificial intelligence might help manufacturing and decision-making, the success of these projects mostly depends on the involved people. One of the study's most essential findings was how critical human factors are to integrating AI. AI systems are meant to make people more innovative and practical, but how well they work depends on how people interact with and use them. With trust, people were likelier to believe what AI produced, even when helpful (Jain et al., 2023; Razmerita et al., 2022). The study also discovered that AI must be able to work with human intelligence and imagination, not replace them. It is essential for its acceptance in artistic fields. In fields like art and design, where creativity is essential, people said AI worked best when it was used to boost human imagination instead of replacing it (Hitsuwari et al., 2023; Beghetto, 2023). Another study (McGuire et al., 2024) also came to the same conclusion: AI should not replace humans in creative processes but rather help them.

Even though there might be benefits, the study showed that working with AI can be challenging in some ways. One theme that came up over and over was how hard it is to balance the strengths of AI with human knowledge, especially when making decisions. People who took part were worried that relying too much on AI could make humans less skilled and less able to think critically (Metcalfe et al., 2021). It is evident in operational and managerial settings, where AI's speedy processing of large amounts of data meant its results were often accepted with more analysis (Sowa et al., 2021). Particularly concerning transparency and accountability, the social consequences of artificial intelligence usage were also considered a significant challenge. Concerned about the anonymity of AI decision-making processes, participants found it challenging to grasp or challenge AI-generated outcomes (Rezwana, 2023; Hwang, 2023). This problem became apparent when AI choices like jobs or health care greatly affected people's lives. For ethical AI use to happen, there needed to be clear rules and guidelines that made it harder to integrate AI responsibly (Fragiadakis et al., 2024).

What this study found is very important for future

research and for using AI in the real world in work settings. For experts, the study shows how important it is to learn more about the human factors that affect AI teamwork, especially regarding trust, ethics, and education. More in-depth studies of these problems could be added to this research in the future. One way to do this would be to use continuous studies examining how teamwork between humans and AI changes over time. For people who work with AI, the study shows how important it is to make technically sound systems that align with people's wants and values. To do this, we need to make AI tools that are clear, easy to use, and able to work with humans in a way that supports their skills and ideas instead of taking them away. Additionally, users need ongoing education and training to ensure they are ready to work successfully with AI and get the most out of these partnerships.

## CONCLUSION

These findings are beneficial because they show how complicated it is for people and AI systems to work together. They also show the pros and cons of this partnership. The study gives a detailed picture of how AI can be used in professional settings in a way that is moral, useful, and encouraging new ideas by looking at the human factors that affect these partnerships. The results of this study will be significant for leading future research and practice in this quickly growing field as AI continues to change and become more common in everyday life.

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